

SCHEDULE

STRATEGIC ESSENTIALS

OCTOBER 20-23, 2025

MONDAY

Registration and Breakfast with Exhibits	7:30 - 8:30 a.m.
Welcome Remarks <i>Eric E. Howell, MD, MHM</i>	8:30 - 8:40 a.m.
Ad Astra Per Aspera: No One Said Reaching the Stars is Easy <i>Eric E. Howell, MD, MHM</i>	8:40 - 9:15 a.m.
Stories from the Field: Experiences and Expectations <i>Eric E. Howell, MD, MHM</i>	9:15 - 9:45 a.m.
Break with Exhibits	9:45 - 10:00 a.m.
Why Won't They Follow? The Essence of Change Management <i>Jeffrey Glasheen, MD, MHM</i>	10:00 a.m. - 12:00 p.m.
Lunch with Exhibits	12:00 - 1:00 p.m.
Why Won't They Follow? The Essence of Change Management (Continued) <i>Jeffrey Glasheen, MD, MHM</i>	1:00 - 2:45 p.m.
Break with Exhibits	2:45 - 3:00 p.m.
Why Won't They Follow? The Essence of Change Management (Continued) <i>Jeffrey Glasheen, MD, MHM</i>	3:00 - 4:00 p.m.
Networking Reception	*5:30 - 7:30 p.m.

TUESDAY

Breakfast with Exhibits	7:15 - 8:15 a.m.
Facilitator and Table Check-in	8:15 - 8:30 a.m.
Start at the Top: The Board and the CEO - Surfing the Macro Trends in Healthcare <i>Brian Harte, MD, MHM</i>	8:30 - 10:00 a.m.
Break with Exhibits	10:00 - 10:15 a.m.
Start at the Top: The Board and the CEO - Surfing the Macro Trends in Healthcare (Continued) <i>Brian Harte, MD, MHM</i>	10:15 - 10:45 a.m.
Getting Inside the Troubled Mind of the CEO <i>Brian Harte, MD, MHM</i>	10:45 - 11:15 a.m.
Assembling the CEO's Puzzle: Linking Hospital Medicine Performance with Hospital Strategy <i>Brian Harte, MD, MHM</i>	11:15 a.m. - 1:00 p.m.
Lunch on Your Own	1:00 p.m.

*Optional event - attendance not required

SCHEDULE

STRATEGIC ESSENTIALS

OCTOBER 20-23, 2025

WEDNESDAY

Breakfast	7:15 - 8:15 a.m.
Facilitator and Table Check-in	8:15 - 8:30 a.m.
Strategic Planning Amidst Constant Change <i>Russell L. Holman, MD, MHM</i>	8:30 - 10:30 a.m.
Break	10:30 - 10:45 a.m.
Strategic Planning Amidst Constant Change (Continued) <i>Russell L. Holman, MD, MHM</i>	10:45 a.m. - 12:15 p.m.
Lunch	12:15 - 1:15 p.m.
Mastering Your Leadership Agility: Aligning Who You Are with How You Lead <i>Rachel Thompson, MD, MPH, MHM</i>	1:15 - 2:45 p.m.
Break	2:45 - 3:00 p.m.
Mastering Your Leadership Agility: Aligning Who You Are with How You Lead (Continued) <i>Rachel Thompson, MD, MPH, MHM</i>	3:00 - 4:45 p.m.

THURSDAY

Breakfast	7:00 - 8:00 a.m.
Facilitator and Table Check-in	8:00 - 8:15 a.m.
Conflict Management for Leaders <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	8:15 - 9:30 a.m.
Break	9:30 - 9:45 a.m.
Conflict Management for Leaders (Continued) <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	9:45 - 11:15 a.m.
Achieving Success as a Leader: How to Use What You've Learned <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	11:15 a.m. - 12:15 p.m.

SCHEDULE

INFLUENTIAL MANAGEMENT

OCTOBER 20-23, 2025

MONDAY

Registration and Breakfast with Exhibits	7:15 - 8:15 a.m.
Welcome Remarks <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	8:15 - 8:25 a.m.
Intro to Meta-Leadership, Game Theory & The Person <i>Leonard Marcus, PhD</i>	8:25 - 10:15 a.m.
Break with Exhibits	10:15 - 10:30 a.m.
The Situation & Building Connectivity of Effort <i>Leonard Marcus, PhD</i>	10:30 a.m. - 12:30 p.m.
Lunch with Exhibits	12:30 - 1:30 p.m.
Bringing Swarm Leadership into Your Team Building <i>Leonard Marcus, PhD</i>	1:30 - 2:45 p.m.
Break with Exhibits	2:45 - 3:00 p.m.
The Walk in the Woods - Conflict & Negotiation <i>Leonard Marcus, PhD</i>	3:00 - 4:30 p.m.

TUESDAY

Breakfast with Exhibits	7:15 - 8:15 a.m.
Proven Leadership Practices That You Can Use Tomorrow <i>Russell L. Holman, MD, MHM</i>	8:15 - 10:15 a.m.
Break with Exhibits	10:15 - 10:30 a.m.
Problem-Solving Current Challenges <i>Russell L. Holman, MD, MHM</i>	10:30 a.m. - 12:00 p.m.
Lunch on Your Own	12:00 p.m.

**Optional event - attendance not required*

SCHEDULE

INFLUENTIAL MANAGEMENT

OCTOBER 20-23, 2025

WEDNESDAY

Breakfast	7:15 - 8:15 a.m.
Advanced Topics in Hospital Finances <i>Brian Harte, MD, MHM</i>	8:15 - 10:30 a.m.
Break	10:30 - 10:45 a.m.
Advanced Topics in Hospital Finances (Continued) <i>Brian Harte, MD, MHM</i>	10:45 a.m. - 12:00 p.m.
Lunch	12:00 - 1:00 p.m.
When the Going Gets Tough, Improvise! Advanced Communication Skills for Hospital Leaders <i>Mary Fredrickson, MD and Ankit Mehta, MD, FACP, SFHM</i>	1:00 - 2:45 p.m.
Break	2:45 - 3:00 p.m.
When the Going Gets Tough, Improvise! Advanced Communication Skills for Hospital Leaders (Continued) <i>Mary Fredrickson, MD and Ankit Mehta, MD, FACP, SFHM</i>	3:00 - 5:00 p.m.

THURSDAY

Breakfast	7:00 - 8:00 a.m.
Authentic Leadership in Action <i>Khaalisha Ajala, MD, MBA, FHM</i>	8:00 - 9:30 a.m.
Break	9:30 - 9:45 a.m.
Authentic Leadership in Action (Continued) <i>Khaalisha Ajala, MD, MBA, FHM</i>	9:45 - 11:45 a.m.

SCHEDULE

MASTERING TEAMWORK

OCTOBER 20-23, 2025

MONDAY

Registration and Breakfast with Exhibits	7:00 - 8:00 a.m.
Welcome Remarks <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	8:00 - 8:10 a.m.
Leadership Through Teamwork <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	8:10 - 9:45 a.m.
Break with Exhibits	9:45 - 10:00 a.m.
Applying Research on Teamwork to Achieve Goals <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	10:00 a.m. - 12:00 p.m.
Lunch with Exhibits	12:00 - 1:00 p.m.
Meeting Management Fundamentals - Tactical Leadership <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	1:00 - 2:30 p.m.
Break with Exhibits	2:30 - 2:45 p.m.
Success through Addressing Dysfunctions of Teams <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	2:45 - 3:45 p.m.
Break with Exhibits	3:45 - 4:00 p.m.
Connect the Dots - Problems and Solutions <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	4:00 - 5:00 p.m.
Networking Reception	*5:30 - 7:30 p.m.

TUESDAY

Breakfast with Exhibits	7:15 - 8:15 a.m.
From Exhaustion to Excellence: Resilience & Self-Care for Hospital Medicine Leaders <i>Kimberly Tartaglia, MD</i>	8:15 - 10:15 a.m.
Break with Exhibits	10:15 - 10:30 a.m.
From Exhaustion to Excellence: Resilience & Self-Care for Hospital Medicine Leaders (Continued) <i>Kimberly Tartaglia, MD</i>	10:30 a.m. - 12:15 p.m.
Lunch on Your Own	12:15 p.m.

*Optional event - attendance not required

SCHEDULE

MASTERING TEAMWORK

OCTOBER 20-23, 2025

WEDNESDAY

Breakfast	7:15 - 8:15 a.m.
Look, Listen, Lead: Communicating with Emotional Intelligence <i>Kimberly D. Manning, MD, FACP, FAAP</i>	8:15 - 10:15 a.m.
Break	10:15 - 10:30 a.m.
Look, Listen, Lead: Communicating with Emotional Intelligence (Continued) <i>Kimberly D. Manning, MD, FACP, FAAP</i>	10:30 a.m. - 12:00 p.m.
Lunch	12:00 - 1:00 p.m.
Group Emotional Intelligence: The Key to High-Functioning Teams <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	1:00 - 2:30 p.m.
Break	2:30 - 2:45 p.m.
Group Emotional Intelligence: The Key to High-Functioning Teams (Continued) <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	2:45 - 4:15 p.m.

THURSDAY

Breakfast	7:00 - 8:00 a.m.
Building Bolder Teams: Foundations to Flourishing <i>Alyssa Stephany, MD, MS, SFHM, PCC (ICF)</i>	8:00 - 10:00 a.m.
Break	10:00 - 10:15 a.m.
Building Bolder Teams: Foundations to Flourishing (Continued) <i>Alyssa Stephany, MD, MS, SFHM, PCC (ICF)</i>	10:15 a.m. - 12:15 p.m.