

# SCHEDULE

## STRATEGIC ESSENTIALS OCTOBER 19-22, 2026

MONDAY	<b>Registration and Breakfast with Exhibits</b>	7:30 - 8:30 a.m.
	<b>Welcome Remarks</b> <i>Eric E. Howell, MD, MHM</i>	8:30 - 8:40 a.m.
	<b>Facilitator and Table Introductions</b>	8:40 - 9:00 a.m.
	<b>Hospital Medicine's Silver Anniversary and How We'll Get to Gold</b> <i>Efrén Manjarrez, MD, FACP, SFHM</i>	9:00 - 9:35 a.m.
	<b>Stories from the Field: Experiences and Expectations</b> <i>Efrén Manjarrez, MD, FACP, SFHM</i>	9:35 - 10:00 a.m.
	<b>Break with Exhibits</b>	10:00 - 10:15 a.m.
	<b>Why Won't They Follow? The Essence of Change Management</b> <i>Jeffrey Glasheen, MD, MHM</i>	10:15 a.m. - 12:15 p.m.
	<b>Lunch with Exhibits</b>	12:15 - 1:15 p.m.
	<b>Why Won't They Follow? The Essence of Change Management (Continued)</b> <i>Jeffrey Glasheen, MD, MHM</i>	1:15 - 3:00 p.m.
	<b>Break with Exhibits</b>	3:00 - 3:15 p.m.
TUESDAY	<b>Why Won't They Follow? The Essence of Change Management (Continued)</b> <i>Jeffrey Glasheen, MD, MHM</i>	3:15 - 4:15 p.m.
	<b>Breakfast with Exhibits</b>	7:15 - 8:15 a.m.
	<b>Facilitator and Table Check-in</b>	8:15 - 8:30 a.m.
	<b>Mastering Your Leadership Agility: Aligning Who You Are with How You Lead</b> <i>Rachel Thompson, MD, MPH, MHM</i>	8:30 - 10:30 a.m.
	<b>Break with Exhibits</b>	10:30 - 10:45 a.m.
	<b>Mastering Your Leadership Agility: Aligning Who You Are with How You Lead (Continued)</b> <i>Rachel Thompson, MD, MPH, MHM</i>	10:45 a.m. - 12:15 p.m.
<b>Lunch on Own</b>	12:15 - 1:15 p.m.	

# SCHEDULE

## STRATEGIC ESSENTIALS OCTOBER 19-22, 2026

### WEDNESDAY

<b>Breakfast</b>	<b>7:15 - 8:15 a.m.</b>
<b>Facilitator and Table Check-in</b>	<b>8:15 - 8:30 a.m.</b>
<b>Start at the Top: The Board and the CEO - Surfing the Macro Trends in Healthcare</b> <i>Brian Harte, MD, MHM</i>	<b>8:30 - 10:30 a.m.</b>
<b>Break</b>	<b>10:30 - 10:45 a.m.</b>
<b>Getting Inside the Troubled Mind of the CEO</b> <i>Brian Harte, MD, MHM</i>	<b>10:45 - 11:15 a.m.</b>
<b>Assembling the CEO's Puzzle: Linking Hospital Medicine Performance with Hospital Strategy</b> <i>Brian Harte, MD, MHM</i>	<b>11:15 a.m. - 12:30 p.m.</b>
<b>Lunch</b>	<b>12:30 - 1:30 p.m.</b>
<b>Strategic Planning Amidst Constant Change</b> <i>Russell L. Holman, MD, MHM</i>	<b>1:30 - 3:00 p.m.</b>
<b>Break</b>	<b>3:00 - 3:15 p.m.</b>
<b>Strategic Planning Amidst Constant Change (Continued)</b> <i>Russell L. Holman, MD, MHM</i>	<b>3:15 - 5:00 p.m.</b>

### THURSDAY

<b>Breakfast</b>	<b>7:00 - 8:00 a.m.</b>
<b>Facilitator and Table Check-in</b>	<b>8:00 - 8:15 a.m.</b>
<b>Conflict Management for Leaders</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>8:15 - 9:30 a.m.</b>
<b>Break</b>	<b>9:30 - 9:45 a.m.</b>
<b>Conflict Management for Leaders (Continued)</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>9:45 - 11:15 a.m.</b>
<b>Achieving Success as a Leader: How to Use What You've Learned</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>11:15 a.m. - 12:00 p.m.</b>

# SCHEDULE

## INFLUENTIAL MANAGEMENT

OCTOBER 19-22, 2026

### MONDAY

<b>Registration and Breakfast with Exhibits</b>	<b>7:15 - 8:15 a.m.</b>
<b>Welcome Remarks</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>8:15 - 8:25 a.m.</b>
<b>Influence Under Constraint: Leading Across Systems in Times of Complexity and Crisis</b> <i>Kirsten Nieto, MD</i>	<b>8:25 - 10:00 a.m.</b>
<b>Break with Exhibits</b>	<b>10:00 - 10:15 a.m.</b>
<b>Influence Under Constraint: Leading Across Systems in Times of Complexity and Crisis (Continued)</b> <i>Kirsten Nieto, MD</i>	<b>10:15 a.m. - 12:00 p.m.</b>
<b>Lunch with Exhibits</b>	<b>12:00 - 1:00 p.m.</b>
<b>When the Going Gets Tough, Improvise! Advanced Communication Skills for Hospital Leaders</b> <i>Mary Fredrickson, MD and Ankit Mehta, MD, FACP, SFHM</i>	<b>1:00 - 2:45 p.m.</b>
<b>Break with Exhibits</b>	<b>2:45 - 3:00 p.m.</b>
<b>When the Going Gets Tough, Improvise! Advanced Communication Skills for Hospital Leaders (Continued)</b> <i>Mary Fredrickson, MD and Ankit Mehta, MD, FACP, SFHM</i>	<b>3:00 - 5:00 p.m.</b>

### TUESDAY

<b>Breakfast with Exhibits</b>	<b>7:15 - 8:15 a.m.</b>
<b>Advanced Topics in Hospital Finances</b> <i>Brian Harte, MD, MHM</i>	<b>8:15 - 10:30 a.m.</b>
<b>Break with Exhibits</b>	<b>10:30 - 10:45 a.m.</b>
<b>Advanced Topics in Hospital Finances (Continued)</b> <i>Brian Harte, MD, MHM</i>	<b>10:45 a.m. - 12:00 p.m.</b>
<b>Lunch on Own</b>	<b>12:00 - 1:00 p.m.</b>

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## INFLUENTIAL MANAGEMENT

OCTOBER 19-22, 2026

### WEDNESDAY

<b>Breakfast</b>	<b>7:15 - 8:15 a.m.</b>
<b>Leadership Practices That Are Proven to Work</b> <i>Russell L. Holman, MD, MHM</i>	<b>8:15 - 10:15 a.m.</b>
<b>Break</b>	<b>10:15 - 10:30 a.m.</b>
<b>Problem-Solving Current Challenges</b> <i>Russell L. Holman, MD, MHM</i>	<b>10:30 a.m. - 12:00 p.m.</b>
<b>Lunch</b>	<b>12:00 - 1:00 p.m.</b>
<b>From Operator to System Leader: Leading People, Performance, and Change</b> <i>Rachel Cyrus, MD, FACP, SFHM</i>	<b>1:00 - 2:45 p.m.</b>
<b>Break</b>	<b>2:45 - 3:00 p.m.</b>
<b>From Operator to System Leader: Leading People, Performance, and Change (Continued)</b> <i>Rachel Cyrus, MD, FACP, SFHM</i>	<b>3:00 - 5:00 p.m.</b>

### THURSDAY

<b>Breakfast</b>	<b>7:00 - 8:00 a.m.</b>
<b>Authentic Leadership in Action</b> <i>Khaalisha Ajala, MD, MBA, FHM</i>	<b>8:00 - 9:30 a.m.</b>
<b>Break</b>	<b>9:30 - 9:45 a.m.</b>
<b>Authentic Leadership in Action (Continued)</b> <i>Khaalisha Ajala, MD, MBA, FHM</i>	<b>9:45 - 11:45 a.m.</b>

# SCHEDULE

## MASTERING TEAMWORK

OCTOBER 19-22, 2026

### MONDAY

<b>Registration and Breakfast with Exhibits</b>	<b>7:00 - 8:00 a.m.</b>
<b>Welcome Remarks</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>8:00 - 8:10 a.m.</b>
<b>Leading Teams That Deliver: An Effective Toolkit for Trust, Meetings, and Performance</b> <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	<b>8:10 - 9:45 a.m.</b>
<b>Break with Exhibits</b>	<b>9:45 - 10:00 a.m.</b>
<b>Leading Teams That Deliver: An Effective Toolkit for Trust, Meetings, and Performance (Continued)</b> <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	<b>10:00 a.m. - 12:00 p.m.</b>
<b>Lunch with Exhibits</b>	<b>12:00 - 1:00 p.m.</b>
<b>Leading Teams That Deliver: An Effective Toolkit for Trust, Meetings, and Performance (Continued)</b> <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	<b>1:00 - 2:30 p.m.</b>
<b>Break with Exhibits</b>	<b>2:30 - 2:45 p.m.</b>
<b>Leading Teams That Deliver: An Effective Toolkit for Trust, Meetings, and Performance (Continued)</b> <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	<b>2:45 - 3:45 p.m.</b>
<b>Break with Exhibits</b>	<b>3:45 - 4:00 p.m.</b>
<b>Leading Teams That Deliver: An Effective Toolkit for Trust, Meetings, and Performance (Continued)</b> <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	<b>4:00 - 5:00 p.m.</b>

### TUESDAY

<b>Breakfast with Exhibits</b>	<b>7:15 - 8:15 a.m.</b>
<b>Look, Listen, Lead: Communicating with Emotional Intelligence</b> <i>Kimberly Manning, MD, FACP, FAAP</i>	<b>8:15 - 10:15 a.m.</b>
<b>Break with Exhibits</b>	<b>10:15 - 10:30 a.m.</b>
<b>Look, Listen, Lead: Communicating with Emotional Intelligence (Continued)</b> <i>Kimberly Manning, MD, FACP, FAAP</i>	<b>10:30 a.m. - 12:30 p.m.</b>
<b>Lunch on Own</b>	<b>12:30 - 1:30 p.m.</b>

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## MASTERING TEAMWORK

OCTOBER 19-22, 2026

### WEDNESDAY

<b>Breakfast</b>	<b>7:15 - 8:15 a.m.</b>
<b>Group Emotional Intelligence: The Key to High-Functioning Teams</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>8:15 - 10:15 a.m.</b>
<b>Break</b>	<b>10:15 - 10:30 a.m.</b>
<b>Group Emotional Intelligence: The Key to High-Functioning Teams (Continued)</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>10:30 a.m. - 12:00 p.m.</b>
<b>Lunch</b>	<b>12:00 - 1:00 p.m.</b>
<b>Next-Gen Leadership: Creating and Leading High-Performance Teams</b> <i>Neera Ahuja, MD, FACP, SFHM</i>	<b>1:00 - 2:30 p.m.</b>
<b>Break</b>	<b>2:30 - 2:45 p.m.</b>
<b>Next-Gen Leadership: Creating and Leading High-Performance Teams (Continued)</b> <i>Neera Ahuja, MD, FACP, SFHM</i>	<b>2:45 - 4:15 p.m.</b>

### THURSDAY

<b>Breakfast</b>	<b>7:00 - 8:00 a.m.</b>
<b>Inclusive Leadership: Practical Strategies for Building Equitable, Sustainable, and Thriving Teams</b> <i>Jorge Ganem, MD</i>	<b>8:00 - 10:00 a.m.</b>
<b>Break</b>	<b>10:00 - 10:15 a.m.</b>
<b>Inclusive Leadership: Practical Strategies for Building Equitable, Sustainable, and Thriving Teams (Continued)</b> <i>Jorge Ganem, MD</i>	<b>10:15 a.m. - 12:00 p.m.</b>