

# SCHEDULE

## STRATEGIC ESSENTIALS

OCTOBER 19-22, 2026

### MONDAY

<b>Registration and Breakfast with Exhibits</b>	<b>7:30 - 8:30 a.m.</b>
<b>Welcome Remarks</b> <i>Eric E. Howell, MD, MHM</i>	<b>8:30 - 8:40 a.m.</b>
<b>Facilitator and Table Introductions</b>	<b>8:40 - 9:00 a.m.</b>
<b>Hospital Medicine 2026 and Beyond</b> <i>Efrén Manjarrez, MD, FACP, SFHM</i>	<b>9:00 - 10:00 a.m.</b>
<b>Break with Exhibits</b>	<b>10:00 - 10:15 a.m.</b>
<b>Why Won't They Follow? The Essence of Change Management</b> <i>Jeffrey Glasheen, MD, MHM</i>	<b>10:15 a.m. - 12:15 p.m.</b>
<b>Lunch with Exhibits</b>	<b>12:15 - 1:15 p.m.</b>
<b>Why Won't They Follow? The Essence of Change Management (Continued)</b> <i>Jeffrey Glasheen, MD, MHM</i>	<b>1:15 - 3:00 p.m.</b>
<b>Break with Exhibits</b>	<b>3:00 - 3:15 p.m.</b>
<b>Why Won't They Follow? The Essence of Change Management (Continued)</b> <i>Jeffrey Glasheen, MD, MHM</i>	<b>3:15 - 4:15 p.m.</b>

### TUESDAY

<b>Breakfast with Exhibits</b>	<b>7:15 - 8:15 a.m.</b>
<b>Facilitator and Table Check-in</b>	<b>8:15 - 8:30 a.m.</b>
<b>Mastering Your Leadership Agility: Aligning Who You Are with How You Lead</b> <i>Rachel Thompson, MD, MPH, MHM</i>	<b>8:30 - 10:30 a.m.</b>
<b>Break with Exhibits</b>	<b>10:30 - 10:45 a.m.</b>
<b>Mastering Your Leadership Agility: Aligning Who You Are with How You Lead (Continued)</b> <i>Rachel Thompson, MD, MPH, MHM</i>	<b>10:45 a.m. - 12:15 p.m.</b>
<b>Lunch on Own</b>	<b>12:15 - 1:15 p.m.</b>

# SCHEDULE

## STRATEGIC ESSENTIALS OCTOBER 19-22, 2026

### WEDNESDAY

<b>Breakfast</b>	<b>7:15 - 8:15 a.m.</b>
<b>Facilitator and Table Check-in</b>	<b>8:15 - 8:30 a.m.</b>
<b>Start at the Top: The Board and the CEO - Surfing the Macro Trends in Healthcare</b> <i>Brian Harte, MD, MHM</i>	<b>8:30 - 10:30 a.m.</b>
<b>Break</b>	<b>10:30 - 10:45 a.m.</b>
<b>Getting Inside the Troubled Mind of the CEO</b> <i>Brian Harte, MD, MHM</i>	<b>10:45 - 11:15 a.m.</b>
<b>Assembling the CEO's Puzzle: Linking Hospital Medicine Performance with Hospital Strategy</b> <i>Brian Harte, MD, MHM</i>	<b>11:15 a.m. - 12:30 p.m.</b>
<b>Lunch</b>	<b>12:30 - 1:30 p.m.</b>
<b>Strategic Planning Amidst Constant Change</b> <i>Russell L. Holman, MD, MHM</i>	<b>1:30 - 3:00 p.m.</b>
<b>Break</b>	<b>3:00 - 3:15 p.m.</b>
<b>Strategic Planning Amidst Constant Change (Continued)</b> <i>Russell L. Holman, MD, MHM</i>	<b>3:15 - 5:00 p.m.</b>

### THURSDAY

<b>Breakfast</b>	<b>7:00 - 8:00 a.m.</b>
<b>Facilitator and Table Check-in</b>	<b>8:00 - 8:15 a.m.</b>
<b>Conflict Management for Leaders</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>8:15 - 9:30 a.m.</b>
<b>Break</b>	<b>9:30 - 9:45 a.m.</b>
<b>Conflict Management for Leaders (Continued)</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>9:45 - 11:15 a.m.</b>
<b>Achieving Success as a Leader: How to Use What You've Learned</b> <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	<b>11:15 a.m. - 12:00 p.m.</b>