

SCHEDULE

STRATEGIC ESSENTIALS

OCTOBER 19-22, 2026

All Strategic Essential Sessions will be in Paradise Ballroom 3.
Breaks and Lunch will take place in Paradise Ballroom 4-7.

MONDAY

Registration and Breakfast with Exhibits	7:30 - 8:30 a.m.
Welcome Remarks <i>Eric E. Howell, MD, MHM</i>	8:30 - 8:40 a.m.
Facilitator and Table Introductions	8:40 - 9:00 a.m.
Hospital Medicine 2026 and Beyond <i>Efrén Manjarrez, MD, FACP, SFHM</i>	9:00 - 10:00 a.m.
Break with Exhibits	10:00 - 10:15 a.m.
Why Won't They Follow? The Essence of Change Management <i>Jeffrey Glasheen, MD, MHM</i>	10:15 a.m. - 12:15 p.m.
Lunch with Exhibits	12:15 - 1:15 p.m.
Why Won't They Follow? The Essence of Change Management (Continued) <i>Jeffrey Glasheen, MD, MHM</i>	1:15 - 3:00 p.m.
Break with Exhibits	3:00 - 3:15 p.m.
Why Won't They Follow? The Essence of Change Management (Continued) <i>Jeffrey Glasheen, MD, MHM</i>	3:15 - 4:15 p.m.

TUESDAY

Breakfast with Exhibits	7:15 - 8:15 a.m.
Facilitator and Table Check-in	8:15 - 8:30 a.m.
Mastering Your Leadership Agility: Aligning Who You Are with How You Lead <i>Rachel Thompson, MD, MPH, MHM</i>	8:30 - 10:30 a.m.
Break with Exhibits	10:30 - 10:45 a.m.
Mastering Your Leadership Agility: Aligning Who You Are with How You Lead (Continued) <i>Rachel Thompson, MD, MPH, MHM</i>	10:45 a.m. - 12:15 p.m.
Lunch on Own	12:15 - 1:15 p.m.

SCHEDULE

STRATEGIC ESSENTIALS OCTOBER 19-22, 2026

WEDNESDAY

Breakfast	7:15 - 8:15 a.m.
Facilitator and Table Check-in	8:15 - 8:30 a.m.
Start at the Top: The Board and the CEO - Surfing the Macro Trends in Healthcare <i>Brian Harte, MD, MHM</i>	8:30 - 10:30 a.m.
Break	10:30 - 10:45 a.m.
Getting Inside the Troubled Mind of the CEO <i>Brian Harte, MD, MHM</i>	10:45 - 11:15 a.m.
Assembling the CEO's Puzzle: Linking Hospital Medicine Performance with Hospital Strategy <i>Brian Harte, MD, MHM</i>	11:15 a.m. - 12:30 p.m.
Lunch	12:30 - 1:30 p.m.
Strategic Planning Amidst Constant Change <i>Russell L. Holman, MD, MHM</i>	1:30 - 3:00 p.m.
Break	3:00 - 3:15 p.m.
Strategic Planning Amidst Constant Change (Continued) <i>Russell L. Holman, MD, MHM</i>	3:15 - 5:00 p.m.

THURSDAY

Breakfast	7:00 - 8:00 a.m.
Facilitator and Table Check-in	8:00 - 8:15 a.m.
Conflict Management for Leaders <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	8:15 - 9:30 a.m.
Break	9:30 - 9:45 a.m.
Conflict Management for Leaders (Continued) <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	9:45 - 11:15 a.m.
Achieving Success as a Leader: How to Use What You've Learned <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	11:15 a.m. - 12:00 p.m.

SCHEDULE

INFLUENTIAL MANAGEMENT

OCTOBER 19-22, 2026

All Influential Management Sessions will be in Paradise Ballroom 1.
Breaks and Lunch will take place in Paradise Ballroom 4-7.

MONDAY

Registration and Breakfast with Exhibits	7:15 - 8:15 a.m.
Welcome Remarks <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	8:15 - 8:25 a.m.
Influence Under Constraint: Leading Across Systems in Times of Complexity and Crisis <i>Kirsten Nieto, MD</i>	8:25 - 10:00 a.m.
Break with Exhibits	10:00 - 10:15 a.m.
Influence Under Constraint: Leading Across Systems in Times of Complexity and Crisis (Continued) <i>Kirsten Nieto, MD</i>	10:15 a.m. - 12:00 p.m.
Lunch with Exhibits	12:00 - 1:00 p.m.
When the Going Gets Tough, Improvise! Advanced Communication Skills for Hospital Leaders <i>Mary Fredrickson, MD and Ankit Mehta, MD, FACP, SFHM</i>	1:00 - 2:45 p.m.
Break with Exhibits	2:45 - 3:00 p.m.
When the Going Gets Tough, Improvise! Advanced Communication Skills for Hospital Leaders (Continued) <i>Mary Fredrickson, MD and Ankit Mehta, MD, FACP, SFHM</i>	3:00 - 5:00 p.m.

TUESDAY

Breakfast with Exhibits	7:15 - 8:15 a.m.
Advanced Topics in Hospital Finances <i>Brian Harte, MD, MHM</i>	8:15 - 10:30 a.m.
Break with Exhibits	10:30 - 10:45 a.m.
Advanced Topics in Hospital Finances (Continued) <i>Brian Harte, MD, MHM</i>	10:45 a.m. - 12:00 p.m.
Lunch on Own	12:00 - 1:00 p.m.

SCHEDULE

INFLUENTIAL MANAGEMENT

OCTOBER 19-22, 2026

WEDNESDAY

Breakfast	7:15 - 8:15 a.m.
Leadership Practices That Are Proven to Work <i>Russell L. Holman, MD, MHM</i>	8:15 - 10:15 a.m.
Break	10:15 - 10:30 a.m.
Problem-Solving Current Challenges <i>Russell L. Holman, MD, MHM</i>	10:30 a.m. - 12:00 p.m.
Lunch	12:00 - 1:00 p.m.
From Operator to System Leader: Leading People, Performance, and Change <i>Rachel Cyrus, MD, FACP, SFHM</i>	1:00 - 2:45 p.m.
Break	2:45 - 3:00 p.m.
From Operator to System Leader: Leading People, Performance, and Change (Continued) <i>Rachel Cyrus, MD, FACP, SFHM</i>	3:00 - 5:00 p.m.

THURSDAY

Breakfast	7:00 - 8:00 a.m.
Authentic Leadership in Action <i>Khaalisha Ajala, MD, MBA, FHM</i>	8:00 - 9:30 a.m.
Break	9:30 - 9:45 a.m.
Authentic Leadership in Action (Continued) <i>Khaalisha Ajala, MD, MBA, FHM</i>	9:45 - 11:45 a.m.

SCHEDULE

MASTERING TEAMWORK

OCTOBER 19-22, 2026

All Mastering Teamwork Sessions will be in Paradise Ballroom 2.
Breaks and Lunch will take place in Paradise Ballroom 4-7.

MONDAY

Registration and Breakfast with Exhibits	7:00 - 8:00 a.m.
Welcome Remarks <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	8:00 - 8:10 a.m.
Leading Teams That Deliver: An Effective Toolkit for Trust, Meetings, and Performance <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	8:10 - 9:45 a.m.
Break with Exhibits	9:45 - 10:00 a.m.
Leading Teams That Deliver: An Effective Toolkit for Trust, Meetings, and Performance (Continued) <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	10:00 a.m. - 12:00 p.m.
Lunch with Exhibits	12:00 - 1:00 p.m.
Leading Teams That Deliver: An Effective Toolkit for Trust, Meetings, and Performance (Continued) <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	1:00 - 2:30 p.m.
Break with Exhibits	2:30 - 2:45 p.m.
Leading Teams That Deliver: An Effective Toolkit for Trust, Meetings, and Performance (Continued) <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	2:45 - 3:45 p.m.
Break with Exhibits	3:45 - 4:00 p.m.
Leading Teams That Deliver: An Effective Toolkit for Trust, Meetings, and Performance (Continued) <i>Mark Williams, MD, FACP, MHM and Amit Prachand, M.Eng</i>	4:00 - 5:00 p.m.

TUESDAY

Breakfast with Exhibits	7:15 - 8:15 a.m.
Look, Listen, Lead: Communicating with Emotional Intelligence <i>Kimberly Manning, MD, FACP, FAAP</i>	8:15 - 10:15 a.m.
Break with Exhibits	10:15 - 10:30 a.m.
Look, Listen, Lead: Communicating with Emotional Intelligence (Continued) <i>Kimberly Manning, MD, FACP, FAAP</i>	10:30 a.m. - 12:30 p.m.
Lunch on Own	12:30 - 1:30 p.m.

SCHEDULE

MASTERING TEAMWORK

OCTOBER 19-22, 2026

WEDNESDAY

Breakfast	7:15 - 8:15 a.m.
Group Emotional Intelligence: The Key to High-Functioning Teams <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	8:15 - 10:15 a.m.
Break	10:15 - 10:30 a.m.
Group Emotional Intelligence: The Key to High-Functioning Teams (Continued) <i>Kierstin Cates Kennedy, MD, MSHA, SFHM</i>	10:30 a.m. - 12:00 p.m.
Lunch	12:00 - 1:00 p.m.
Next-Gen Leadership: Creating and Leading High-Performance Teams <i>Neera Ahuja, MD, FACP, SFHM</i>	1:00 - 2:30 p.m.
Break	2:30 - 2:45 p.m.
Next-Gen Leadership: Creating and Leading High-Performance Teams (Continued) <i>Neera Ahuja, MD, FACP, SFHM</i>	2:45 - 4:15 p.m.

THURSDAY

Breakfast	7:00 - 8:00 a.m.
Inclusive Leadership: Practical Strategies for Building Equitable, Sustainable, and Thriving Teams <i>Jorge Ganem, MD</i>	8:00 - 10:00 a.m.
Break	10:00 - 10:15 a.m.
Inclusive Leadership: Practical Strategies for Building Equitable, Sustainable, and Thriving Teams (Continued) <i>Jorge Ganem, MD</i>	10:15 a.m. - 12:00 p.m.